

Rescue the problem project: a complete guide to identifying, preventing, and recovering from project failure

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Abstrak

When budgets are dwindling, deadlines passing, and tempers flaring, the usual response is to browbeat the project team and point fingers of blame. Not helpful. For these situations, what is needed is an objective process for accurately assessing what is wrong and a clear plan of action for fixing the problem. "Rescue the Problem Project" provides project managers, executives, and customers with the answers they require. Turnaround specialist Todd Williams has worked with dozens of companies in multiple industries resuscitating failing projects. In this new book, he reveals an in-depth, start-to-finish process that includes: techniques for identifying the root causes of the trouble; steps for putting projects back on track audit the project, analyze the data, negotiate the solution, and execute the new plan; nearly 70 real-world examples of what works, what doesn't, and why; and, guidelines for avoiding problems in subsequent projects. Many books explain how to run a project, but only this one shows how to bring it back from the brink of disaster. And with 65 per cent of projects failing to meet goals and 25 per cent cancelled outright, that's essential information.