Results without authority: controlling a project when the team doesn't report to you

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Abstrak

It's tricky enough to spearhead a big project when you're the boss. But when you're the leader of a team of people who don't report to you, the obstacles are even greater. "Results Without Authority" is the definitive book for project managers looking to establish credibility and control. A groundbreaker in the field, it supplies a start-to-finish system for getting successful project results from cross-functional, outsourced, and other types of teams. The completely updated second edition includes new information on: agile methods and evolving project management tools; strategies for working with virtual teams; analytical versus "blink" decision processes; the use (and misuse) of social media in project environments; and the myth of multitasking. For project leaders lacking clear-cut authority, getting everyone on board - and keeping them there - can be a challenge. "Results Without Authority" is the must-have guide for getting the best results from your team.;;